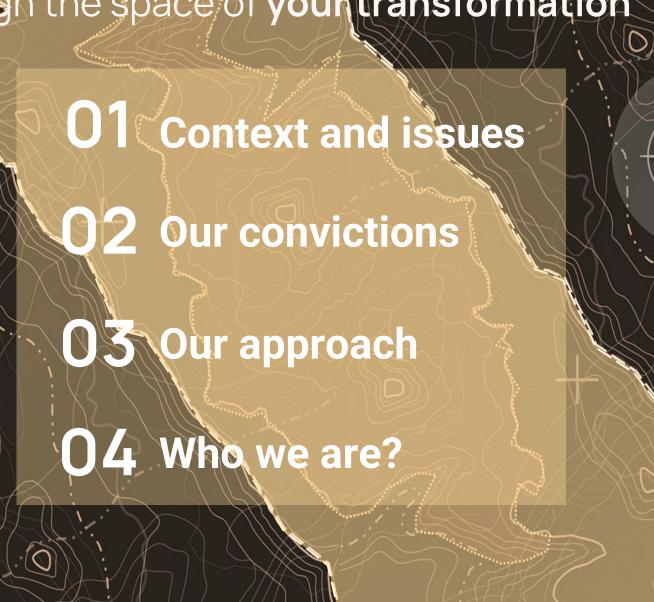
Green Deal, New Rules



00 We guide you through the space of yountransformation

CSR Strategy

You want to launch a CSR initiative, comply with regulations or develop your existing strategy?



ESG Index

1 Beware of the butterfly effect of legislation!

The European Corporate Sustainability Reporting Directive came into force on the 1st of January 2024. What does the CSRD change?

All concerned, right now

Aligning global strategy and CSR ambition

Rigorous new standards

The new sustainability obligations will gradually be applied to companies according to a regulatory timetable (*), but above all through a knock-on effect and pressure from their ecosystem. If one of your stakeholders is concerned (investors, customers, suppliers, etc.), you already are.

Effectively managing your company's climate and societal risks should not be done in isolation. Its ambitions in terms of CSR must be articulated with its development strategy, its business model or its digital transformation, which may need to be adjusted consequently. This angle of analysis can lead to the identification of new opportunities.

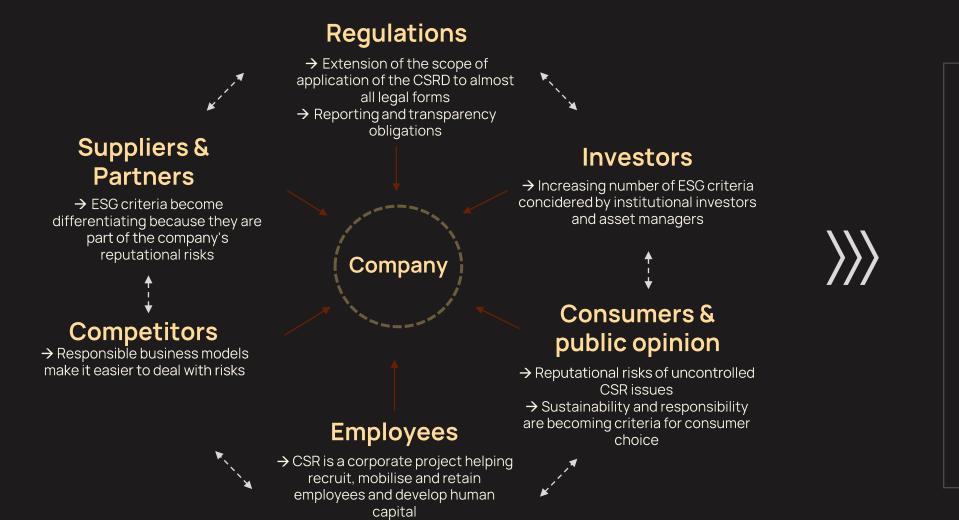
Reporting standards are evolving, as are reliability requirements. The quality of the methodology and the rigour of data collection are being reaffirmed in order to feed into greenhouse gas emission reduction trajectories whose realism will be challenged.



What about you? What's on your agenda?

^{*} Thresholds: companies with more than 250 employees and revenues of more than €40m and/or balance sheet total of more than €20m, as well as banks, insurance companies and large non-European companies with subsidiaries in Europe, and all listed companies with more than 10 employees. Timetable: 31/12/2024 for companies already subject to the DPEF, from 31/12/2025 for the others.

01 CSR issues and challenges are increasingly important



Ever-changing legal landscape

Transformation across the company and its stakeholders

Wide range of rare expertise

Continuous improvement approach

Heterogeneous and **incomplete** internal and external **data**

02 The key factors for success

Involving Executive Management

- General Management must determine its strategic vision of CSR and share it with the whole company.
- It must embody this vision and lead by example.
- Beware of the risk of greenwashing.
- Its **sponsorship** is crucial to the success of this approach.

- A concrete, measured assessment of the situation
- Awareness of business risks and challenges
- A progressive and iterative operational strategy

Mobilising all employees

- CSR is a major challenge that can be a powerful motivator for teams and become a genuine corporate project.
- The implementation of the strategic vision must be carried out in a coconstruction mode, with the close involvement of employees.
- Co-construction enables us to pass on our expertise so that, in the long term, the company can become autonomous in these areas.
- Multi-themed awareness-raising sessions
- Co-construction workshops with internal stakeholders

Iterating continuously

- Déployer une politique RSE est une démarche qui s'inscrit dans la durée
- Elle nécessite une transformation profonde de l'entreprise et doit se faire étape par étape, en prenant appui sur des premiers succès
- Pour cela, il convient de fixer des objectifs ambitieux mais atteignables qui se concrétiseront dans le temps
- A progressive roadmap
- Change management focused on collaboration, awarenessraising and business process transformation

Measuring and improving

- Measurement must be at the heart of the CSR approach
- It is essential to deploy a **rigorous** and scalable methodology

- Proprietary measurement tools (ESG & Sustainable Digital Index, etc.)
- A rigorous Data strategy in line with scientific standards

Bourse direct

Diagnosis and definition of the CSR strategy

VIEL & Cie

Support for regulatory sustainability statements DPEF

acolad.

Initiating and deploying the CSR & data strategy



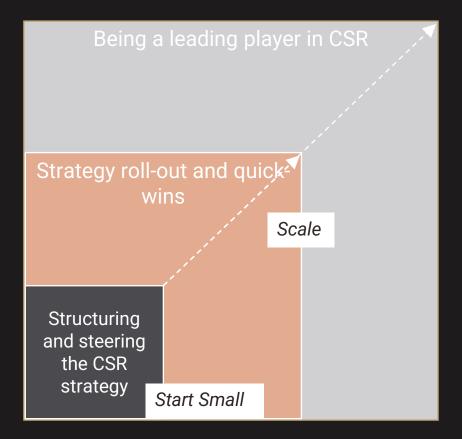
2 «Think big, start small, scale » approach

To become a major player in CSR in its sector and give itself the means to achieve its ambitions.

Think Big

A CSR approach integrated into the business strategy that meets the highest standards and is aligned with the Group's values.

Rapidly materialise the approach by activating integrated governance and giving concrete form to the initiatives and expected results.



03 Design your CSR Strategy

Objectives

- Diagnose the company's areas of responsibility and measure itself against competitors
- Define a CSR strategy and associated objectives in terms of Environment, Social and Governance
- Anticipating or complying with sectoral and/or partner regulatory requirements
- Raise awareness of the approach among all stakeholders

Deliverables

- Awareness-raising sessions
 (COMEX, CODIR, Middle-management)
- ESG Flash-Diagnosis Benchmark and competitive landscape, regulatory and sector watch
- Main stakes and Impacts, Risks & Opportunities via the Materiality Matrix
- Strategic plan, objectives and ESG indicators
- Definition of CSR business processes

Option - ESG Index

Approach



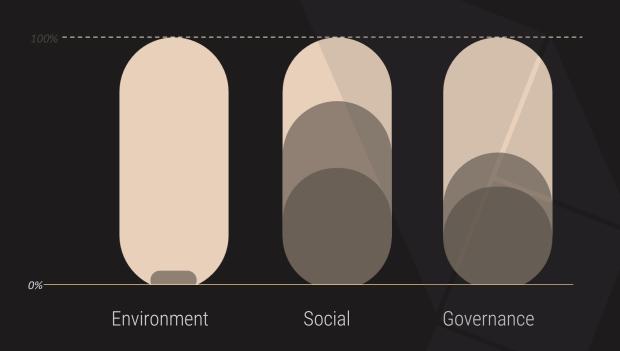


Bourse Direct

Diagnosis and definition of CSR strategy

VIEL & Cie
Support to produce DPEF reports

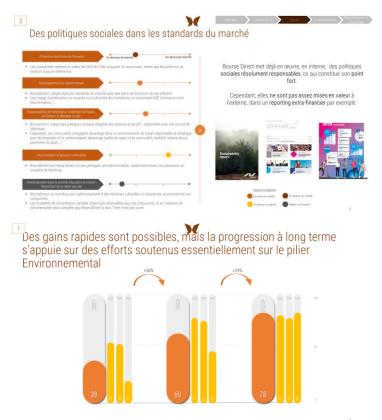
O3 Get your bearings with our ESG & Digital Sustainability Index



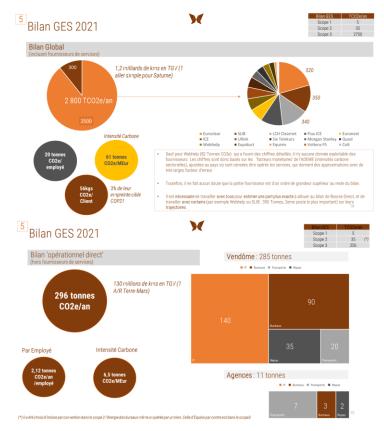
- Our ESG index, based on current standards (ISO 26000, ESRS), enables you to assess yourself, identify areas for improvement and plan the development of your maturity over several years.
- The rating of indicators is a proprietary Darwin-X approach.
- This index stands out for its assessment of digital sustainability, an innovative and specific expertise of Darwin-X, which is still not widely used in ESG indexes.

03 Sample of deliverables

Flash-Diagnosis and Benchmark



Carbon footprint



Regulatory watch



Why Darwin X?

An innovative consulting boutique

- We help our customers to carry out complex transformations combining Business and Technology
- We combine strategy and execution capacity in short cycles that generate rapid change dynamics and visible results
- We devote a great deal of energy to R&D work, particularly in the fields of CSR and sustainable digital technologies, which has earned us certification as a Young Innovative Company.

Proprietary assets

- We build proprietary indices to assess and benchmark the dimensions of ESG maturity and sustainable digital maturity.
- We offer a catalogue of university-quality
 CSR conferences and training courses, as well as gamification tools

A committed team

- Strategy Consultants, Enterprise Architects, Technical Engineers, Data Scientists, Al Experts and CSR Specialists, we are "Thinkers" and "Doers" who combine our know-how to create impact.
- Our CSR expert is a recognised contributor to eco-responsible digital technology in France, through his commitments to the HCNE, the Shift Project, the Boavizta association and French Engineering Schools.
- Our CSR consultants run the Climate Fresco and the 2 Tons workshop.















Boavizta